

# THE WORLD HAS CHANGED PURCHASING COST REDUCTION STRATEGIES



# THE WORLD HAS CHANGED

The IMPOSSIBLE Happened! A Worldwide Shutdown 2020; this CHANGES EVERYTHING in Cost Down and a NEW NORMAL will emerge!

A Worldwide Recession, Business Model Change, Work from Home, Communication Delays, Reduced Investments, Compulsory Health Screening, IT Dependence, etc. The more 'adept' companies will achieve Profits Faster. We MUST expect Supply Chain Disruptions, Vendor Financial Meltdown, Lack of Materials, Slow Operations, Unpredictable Demands and a myriad of NEW CHALLENGES, NEVER EXPECTED!

The COST REDUCTION RESET in Rethinking 'Traditional' Strategies, Persuade Vendors to CHANGE and Support Initiatives – New Strategies, Creative Solutions and Move Away from Current Practices – It requires a Cost Down Paradigm Shift!

# SCOTS LEARNING OBJECTIVE

# **Scots Skill ONE**

**Direct Materials Costs Reduction** 

Scots Skill TWO

Supplier Costs Reduction

Scots Skill THREE Logistics Costs Reduction

Scots Skill FOUR

**Equipment Costs Reduction** 

Scots Skill FIVE

**Purchasing Operations Costs** 

Scots Skill SIX

Maintenance Costs

Scots Skill SEVEN

Indirect Materials Costs



Scots Skill EIGHT Purchasing 'Hidden' Costs

Scots Skill NINE Staff Reduction Costs

Scots Skill TEN Inventory Reduction Costs

# WHO SHOULD ATTEND?

Procurement, Purchasing, Transport, Material, Logistics, Supply Chain, Inventory, Project, R&D Planners, Executives, Managers and People involved in Daily Cost Reduction



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# THE WORLD HAS CHANGED **PURCHASING COST REDUCTION STRATEGIES**



The World Has Changed -Cost Reduction Paradigm Shift Post-Covid 19!

# PART A - PURCHASING COST DOWN - THE WORLD HAS CHANGED

- 1. The World Has Changed 2020 -Fluctuating Orders, Delivery Failure, Shorter Terms, Cash Flow Pressures, etc.
- 2. Purchasing Cost Down Post-Covid 19 -Cost Analysis, Reduction Focus and Action Plan Implementation

C. Scots Skill ONE - List Down TOP TEN Cost Down Priorities

## PART B – POST-COVID 19 PURCHASING COST REDUCTION ANALYSIS

## 1. PURCHASING an SBU – PROFIT by COST DOWN

- A. Purchasing Cost Down Intensity Purchasing Laser-Focus Attitude on Cost Down, Cost Down and Cost Down!
- B. Purchasing Cost Reduction Model Objectives, Cost Analysis, Priorities, Strategies and Action Plans

### 2. PURCHASING COST DOWN ANALYSIS – POST-COVID 19

- A. Cost Reduction Benchmarks Cost Comparison by Pareto 80/20, Month/Month, Total Cost and Pricing Trend
- B. Present Cost Down Proposal Direct/Indirect Materials, Maintenance, Equipment and Services Contracts

## C. Scots Skill TWO – Team Cost Down Brainstorming – New/Refreshing Ideas on Delegates Company!

## PART C – PURCHASING COST REDUCTION BRAINSTORMING

## 3. TEN KEY PURCHASING COST REDUCTION STRATEGIES

### **STRATEGY 1 – DIRECT MATERIAL COSTS**

- High Costs of Wastages Obsolete/Expired Stocks
- Standard Specifications Consumption vs Requirement

• Market Demand

• Payment Terms

• Incoterms

Direct Material Costs Breakdown

### **STRATEGY 2 – SUPPLIERS COST REDUCTION** Volume Purchase Pricing

- Supplies Control
- Continuous Sourcing
- Cost Breakdown

### **STRATEGY 3 – LOGISTIC COSTS REDUCTION** FOREX Choice

- Missing/Lost Stocks
- Shipping & Insurance Costs
  Warehouse Stocks Level
- Transport Trips

## **STRATEGY 4 – EQUIPMENT COST REDUCTION**

- Best Financing Rates
- Equipment Training
- Spare Part Price Fixing

# **STRATEGY 5 – PURCHASING OPERATION COSTS**

• Office Operation Expenses

• Parallel Purchases

Make/Buy Decisions

Servicing Contracts

- Sourcing Costs
- Ordering Costs Documentation
- Vendor Visits
- Staff Recruitment & Multi Tasking

### **STRATEGY 6 – MAINTENANCE COSTS** Outsourcing Services

• Maintenance Contracts

Post-Covid 19!

- Maintenance Training Spare Part Control
- Servicing Cost Breakdown
  - Autonomous Maintenance

Consumption vs Requirements

### **STRATEGY 7 – INDIRECT MATERIAL COSTS**

- Fixed Material Allocation Standard Purchases Contracts Consignment
- Volume Discounts

## **STRATEGY 9 – STAFF COST REDUCTION**

- Training Costs
- Recruiment Costs

- Warehouse Operations
- Third Party Logistics
- Minimum/Maximum Stock Level
- Obsolete/Expired/ Missing Stocks
- Daily/Weekly Delivery

PART D - PURCHASING COST REDUCTION PLAN IMPLEMENTATION

# 4. ANNUAL PURCHASING COST REDUCTION PLAN 2021 - POST-COVID 19

- A. Achieve High Impact Cost Down Performance -Setting Challenging Objectives, Goals, Targets and KPIs
- **B.** Purchasing Cost Reduction Champion -Assertive Leadership and Motivation to Achieve the Unachievable!
- C. Scots Skill THREE Develop, Implement and Present Annual Purchasing Plan 2021

- Re-Work/Re-Order Costs

# Down Time Costs

Return Shipping/Insurance

# Administration Costs

# Wrong Item - Non-Returnable

- Capex Costs
  New Staff 'Mistakes'
  - Supplier Manpower Support
- Software Licensing

# **STRATEGY 10 – INVENTORY COST REDUCTION**

- Consignment/VMI

- STRATEGY 8 'HIDDEN COSTS'
- Blanket Orders

- Last Minute Order Costs